US 231 Relocation Study

Capstone Presentation

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What is a Capstone?

In academic terms, a capstone project is an opportunity to analyze an experience, problem or opportunity whose lessons learned can be used in a real world setting.



Value of This Capstone

The US 231 Relocation Project Capstone provides an opportunity to take a 'soft' look back on the evolution of the planning, environmental assessment, design and ultimate construction of this important project in West Lafayette.

The environmental study was initiated in 2001 and the project was **successfully constructed and opened to traffic in 2013**.



Why the US 231 Relocation Project?



In 2001, INDOT and FHWA agreed that the project presented an opportunity to explore the value of using a different approach to collaboration and impact assessment during the environmental study.

Did this decision change the ultimate outcome of the project? Was there a lasting effect on policy and how projects are developed?





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INTERNATIONAL

Environmental Study Process

MPO as a partner

Purpose of the Project- relocation NOT bypass

Dynamic Community- Purdue Expansion

Enhanced Public Involvement

Community Impact Assessment Approach

Community Advisory Committee

Context Sensitive Design

Commitment to Continued Collaboration



Community Impact Assessment

- Indiana's first formal CIA
- Community impacts are the primary project concern
- Very dynamic environment
- Able to use the CAC to provide detailed input
 - CAC members provide input related to community issues and certain aspects of project development to the project team
 - CAC members serve as liaisons between the project team and the community by sharing information discussed at each meeting with area organizations and neighborhoods, thereby increasing public knowledge of the project



Enhanced Public Involvement

Detailed Public Involvement Plan

• Interwoven with CAC

Small group meetings

• Repeated meetings with target stakeholders (i.e. Purdue)

Robust website

• All documents posted and available to public

Media relations

• Live at 5















5 CAC meetings

Meeting 1:

- Project overview & role of the CAC
- NEPA and Community Impact Assessment
- Exercise: Identify Community Impact Issues
- Selection of CAC Spokesperson and Assistant Spokesperson Meeting 2:
- Preliminary Alternatives Analysis & GIS Demonstration
- Section 106 / Historic & Cultural Resources
- The "Other" US 231 Study (Corradino Group)

Meeting 3:

- Review CAC Information Packet sent via mail (Purpose & Need, Alternatives Reduction Analysis, Traffic Report Synopsis, CIA Exercise, Community Impact Analysis)
- Exercise: Identify Neighborhood Impacts Meeting 4/5:
- Envision the project after construction & suggest design/mitigation measures
- Evaluate the CAC process









2003

Results, Commitments & Context Sensitive Design

LEGEND

- Potential buffer landscaping Enhanced buffer landscaping/berms Intersections
- Popular bikeable streets
- Community/campus green space
- Existing/planned neighborhoods
- Existing wetlands
- Existing cultural resource
- Existing roadway
- Proposed greenways
 - Complete trails
 - Church or grave
 - School
 - Railroad

CONTEXT SENSITIVE DESIGN OPPORTUNITIES DEVELOPED WITH CAC

- 1 Path extension to Hadley Lake
- 2 US 52 intersection
- 3 Enhanced buffers on each side
- 4 Neighborhood access with no relocation
- 5 Greenway link to schools and West
- 6 Avoid old schoolhouse
- 7 Enhanced intersection for future extension and bike paths*
- 8 Wetland impacts minimized
- 9 Enhanced buffers on both sides
- 10 Avoid wetlands
- 11 Intersection options
- 12 Avoid soccer fields
- 13 Monitor Construction for burials
- 14 Cherry Lane and greenway extension
- 15 Purdue Gateway intersection
- 16 Avoid two wetland areas
- 17 Greenway extension
- 18 Grade separated greenway crossing at stream
- 19 Purdue Gateway intersection

*Paved pathways on both sides of the roadyway will be provided

While the Project Waits for Funding...

- Things change over time
- Regulatory (ADA)
- Importance of transit and bike/pedestrian
- Sustainable communities, multimodal
- Purdue Master Planning
- New folks move in



The Unforeseen: Real Money

North portion SR 26 to US 52

INDOT combined north and south (South River Road to SR 26) portions

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2003 Environmental Assessment <u>\$59 million</u> \$48 million construction \$10 million right-of-way estimate \$1 million utility

2006 Major Moves \$87 million

\$62 million construction

\$23 million right-of-way estimate

\$ 2 million utility

2008 Before Negotiations

\$98 million
\$62 million construction
\$24 million right-of-way estimate
\$12 million utility

The **PURPOSE** of Value Engineering

Simply stated, VE is an organized application of common sense and technical knowledge directed at finding and eliminating unnecessary costs in a project.

Conducted to provide recommendations for:

- Providing the needed functions safely, reliably, efficiently, and at the lowest overall cost
- Improving the value and quality of the project
- Reducing the time to complete the project



The VALUE of Value Engineering

2008 before negotiation \$98 million

- \$62 million construction
- \$24 million right-of-way estimate
- \$12 million utility

MPO conducts Value Engineering

2008 after negotiation \$88.7 million (INDOT funding available \$76 million)

\$56.2 million construction

\$22.5 million right-of-way estimate

\$10 million utility

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<u>Ultimate Funding Outcome:</u> INDOT - \$76M Tippecanoe County - \$8M MPO - \$2.7M Purdue - \$2M

2008

Final Design & Value Engineering

Value Engineering saved an estimated **\$6.45** million <u>and</u> preserved commitments to the community

NORTHERN PORTION

US 52 / 231

mentany &

Point Wes

Vine Vieadows

SR 26

Wake Robin Sherwood

Kankakee, Beaverville & Southern Railroad

🖌 Brindon Wood

Pine View

Carrington Estates

School Cumberland Ave

McCormick Apartments

Blackbird Farms

Purdue Varsity Soccer Comple

231

Cherry Lane

State Stree

Purdue University Airport

Lindberg Road

- Reduced median width by 10 feet, saved 2.6 acres of ROW
- Reduced drainage structure length and saved \$345K



- Reduced design speed to 45 mph
- Eliminated median barrier and slotted drain
- Realignment of US231 at Intramural (Jischke) Drive to eliminate one railroad bridge



WABASH RIVER

WEST LAFAYETTE



CONTEXT SENSITIVE DESIGN OPPORTUNITIES DEVELOPED WITH CAC

- Path extension to Hadley Lake 1
- **US 52 intersection** 2

2013

Preserved

Adviso,

LEGEND

Railroad

Intersections

Existing wetlands

Existing roadways

Complete trails

Church or grave

School

Popular bikeable streets

Existing cultural resource

Community/campus green space

Existing/planned neighborhoods

ROW

- Enhanced buffers on each side 3
- Neighborhood access with no 4 relocation
- Greenway link to schools and West 5
- Avoid old schoolhouse * 6
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- *Paved pathways on both sides of the roadyway will be provided



The Work is Never Done

- Planning, Environmental, Design, REPEAT
- Purdue is HOT
- Active Transportation
- Sustainability!
- It's about the system
- Go North!



Lessons Learned

- INDOT's decision to do things differently in 2001 matters
- Continuity of process, commitments and people is difficult
 - Multiple Project Managers
 - Multiple Consultants
- CIA/CAC established and preserved accountability
 - Documentation is important
- Value Engineering from MPO perspective is different
- Utilities! The struggle continues......



Success

- The CIA/CAC approach fulfilled all NEPA requirements and served as a record of the community's input
- CIA/CAC approach gave the MPO funding allocation support
- This project changed the way INDOT does business:
 - Enhanced Public Involvement
 - The MPO as a partner; resource
 - Context Sensitive Design
 - Bridging the gap b/w planning, NEPA and design
- Money well spent



One of the things we learned since 2003 is that a public involvement plan should be required... that's been a step in the right direction to get project management teams to pause and think about impacts to communities at the onset, figure some of the things we need to look at, and make a plan for moving forward.

Issues are being caught earlier, conversations are being had sooner. That can only be a good thing.

Rickie Clark

Manager - Public Involvement INDOT



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Thank you!

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